

2020-21

Preliminary Budget Priorities and Expenditures

Board of Governors

Ryerson University
April 2020



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I. Situational Overview

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Overview

- COVID-19 Pandemic has created significant uncertainty in the budget process
 - Moved Winter 2020 classes to virtual/on-line environment; students finishing W20 semester using alternative arrangements
 - Expanded Summer 2020 classes on-line, cancelled all in-class offerings
 - Monitoring possible changes for Fall 2020
- Developing scenarios and mitigation plans for possible enrolment and revenue impacts of COVID-19 pandemic
- Prior to COVID-19 management had developed a balanced budget plan
- We are presenting a **balanced, preliminary plan** that includes a prudent amount of assumed risk to allow management to deal with the current situation as it evolves

Key Drivers of Operating Budget

COVID-19 pandemic:

- Revenue losses and increased expenditures
 - Discussions with Government underway about ways to mitigate impact of pandemic and cover extraordinary costs
 - **\$400K initial payment from the Province of Ontario**
-

Enrolment:

- Strong domestic demand: Ryerson has a large number of applications to spaces
 - Revised enrolment plan to maintain domestic and international enrolment levels for Fall 2020
-

Government Fee Policy:

- Tuition freeze in place for 2020-21 (follows 10% fee reduction in 2019-20)
 - International fees remain unregulated
 - Student Choice Initiative (Ancillary Fee) uncertainty
-

Government Grants:

- Funding system caps undergraduate and graduate enrolments
 - Strategic Mandate Agreement uncertainty – expected that 25% of funding is tied to 6 metrics in 2020-21
-

Compensation:

- Salary and benefits inflationary costs per collective agreements and Government legislation
-

High-level Estimates of COVID 19 Impacts

| Item | 2019-20 | 2020-21 |
|---|------------|--------------------|
| University - Wide | (\$M) | |
| Enrolment decreases (Spring/Summer) | N/A | 2.0 - 3.0 |
| Enrolment decreases (Fall) | N/A | 5.0 – 7.0 |
| Emergency bursaries for students | 3.0 | - |
| Research Related Costs | 0.3 | 0.5 – 1.0 |
| Unit/Area Specific | | |
| Student supports - mental health, academic support, emergency laptops | 0.5 | 0.5 - 1.0 |
| Computer supports - Zoom, Google licences | 0.2 | TBD |
| International student support | 0.2 | TBD |
| Overtime to support transition | 0.3 | 0.5 – 1.0 |
| Cost Centres | | |
| Residences | 1.5 | 0.5 – 1.0 |
| Chang School (Spring/Summer) | N/A | 2.0 - 5.0 |
| Child care centres | 0.2 | 0.5 |
| University Business Services | 2.0 | TBD |
| TOTAL | 8.2 | 11.5 – 19.5 |

Risk Mitigation – Enrolment

- Spring/Summer – Domestic and International
 - Expand the number of on-line offerings to Ryerson students
 - Open up spaces to non-Ryerson students
- Fall 2020 – Domestic
 - Large number of applicants to spaces
 - Resume marketing and convert applications
- Fall 2020 – International
 - Assume decreased intake into Fall 2020
 - Intensify recruitment of international students already located in Canada (e.g., at Canadian secondary schools)
 - Partner with Navitas for September 2020 (one year earlier than initially planned)

Risk Mitigation – Costs

- Strong controls
 - Macro Planning Group review of all significant expenses
- Focus on reducing unnecessary expenditures
- More efficient use of existing resources
 - Residence rooms for returning international students
- Using reserves to manage extraordinary costs



II. 2020-21 Budget Development Process

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Goals and Guiding Principles

- Reinforce Ryerson's mission and strategic priorities in the Academic Plan
- Maintain balanced operating budget
- Guided by five principles:
 - Prioritize students
 - Protect Ryerson's core business
 - Be fair and transparent
 - Remain forward looking
 - Conduct wide consultations with the community

Strategic Planning Framework

Staying mindful of longer term while addressing current environment:

- 2020-25 Academic Plan approved in January
- 2020-25 Research Plan approved in December
- Internationalization Strategy released in October
- Campus Master Plan to be approved in April 2020
- Overarching Ryerson Strategic Vision to be finalized shortly
- Together these serve as blueprint for informed and focused decision-making



Budget Development Timeline

January:

- Government announcement of policy changes and assessment of impact on university revenue
- Academic and administrative units asked to develop plans for 1.6% base reduction
- Update to Board and university-wide update

February and March:

- Community budget consultations
- Hands-on sessions with budget managers from Faculties and Divisions
- Update to Board

March and April:

- **Budget Revisions in response to COVID-19 pandemic**
- Ontario Economic and Fiscal Update released March 25, 2020
- Preparation of University budget based on budget consultation process for approval by President and Board of Governors



III. 2020-21 Budget

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Enrolment Projections

- **Ontario domestic** enrolment demand has decreased slightly
- Ryerson remains competitive by having **second highest number of applications** in the province
- Maintain domestic enrolments at 2019-20 levels
- Aim to keep 2020-21 international enrolments at 2019-20 levels
 - Grow over time, when possible



Enrolment Plan

- **Undergraduate Domestic:** Slightly reduce Fall 2020 intake relative to Fall 2019 to maintain domestic enrolment at 2019-20 levels.
- **Undergraduate International:** In 2020-21, international intake is expressed as a range due to the COVID-19 situation. The projected total undergraduate FFTEs in 2020-21 and subsequent years reflect the low end of the international intake range and its flow-through.
- **Graduate:** Enrolment to slightly exceed funded levels.

| | Undergraduate | | | | | | Graduate | | | |
|-------------|--|---|---|-----------------------|----------------------------|-----------------------|-------------------------------|-----------------------|---------------------|-----------------------|
| | Domestic Year 1 in FT Undergraduate Programs Headcount ~ | International Year 1 in FT Undergraduate Programs Headcount ~ | Total Year 1 in FT Undergraduate Programs Headcount | Year over Year Change | Total Undergraduate FFTEs* | Year over Year Change | Graduate FT and PT Headcount^ | Year over Year Change | Graduate Fall FTE ^ | Year over Year Change |
| 13-14 | 7,761 | 271 | 8,032 | 9.4% | 29,541 | 7.2% | 2,358 | 0.4% | 2,104 | 0.0% |
| 14-15 | 7,939 | 274 | 8,213 | 2.3% | 31,414 | 6.3% | 2,419 | 2.6% | 2,164 | 2.9% |
| 15-16 | 8,148 | 353 | 8,501 | 3.5% | 32,900 | 4.7% | 2,529 | 4.5% | 2,213 | 2.3% |
| 16-17 | 8,215 | 480 | 8,695 | 2.3% | 34,318 | 4.3% | 2,548 | 0.8% | 2,312 | 4.5% |
| 17-18 | 8,138 | 677 | 8,815 | 1.4% | 35,265 | 2.8% | 2,537 | -0.4% | 2,371 | 2.6% |
| 18-19 | 8,037 | 841 | 8,878 | 0.7% | 35,964 | 2.0% | 2,718 | 7.1% | 2,453 | 3.5% |
| 19-20 Est. | 8,478 | 947 | 9,425 | 6.2% | 36,190 | 0.6% | 2,817 | 3.6% | 2,617 | 6.7% |
| 20-21 Proj. | 8,442 | 650 to 950 | 9,092 to 9,392 | -0.4% to -3.5% | 36,350 | 0.4% | 2,827 | 0.4% | 2,620 | 0.1% |
| 21-22 Proj. | 8,442 | 1,550 | 9,992 | 6.4% to 9.9% | 37,100 | 2.1% | 2,836 | 0.3% | 2,630 | 0.4% |
| 22-23 Proj. | 8,442 | 1,790 | 10,232 | 2.4% | 38,300 | 3.2% | 2,842 | 0.2% | 2,640 | 0.4% |

* Includes CE enrolments.

^ Graduate enrolments exclude Professional Master's Diplomas.

Strategic Mandate Agreement 3

- 25% of operating grant funding tied to 6 metrics in 2020-21, worth close to \$58 million
- Low risk of not achieving targets for 2020-21 due to slip-year/lagging nature of SMA3 data
 - Larger risk in subsequent years
- Any possible shortfall in target achievement results in prorated amount rather than loss of full amount, and only for a single year
- ***Ministry currently considering possible changes to SMA3 implementation due to COVID-19 pandemic***

SMA3 Funding Metrics: 2020-21 Targets

| SMA3 Funding Metric | Historical Results* (Most Recent Years) | 2020-21 Target* |
|--|--|--|
| Graduate Earnings (<i>median earnings after 2 years</i>) | \$45,955; \$46,021; \$47,439 | \$46,538 (<i>Activates in 2021-22</i>) |
| Experiential Learning | TBD | TBD (<i>Activates in 2021-22</i>) |
| Skills and Competencies | TBD | TBD (<i>Activates in 2022-23</i>) |
| Graduate Employment Rate in Related Field [^] | 90.95%, 89.05%, 89.41% | 90.16% |
| Institutional Strength/Focus (<i>as % of total enrolment</i>) | 51.26%, 51.42%, 51.46% | 51.46% |
| Graduation Rate | 72.78%, 72.46%, 74.44% | 73.55% |
| Research Funding and Capacity (<i>% of Ontario system total</i>) | 1.83%, 1.77%, 1.82% | 1.85% |
| Innovation (Private Sector Research Funding) | TBD | TBD (<i>Activates in 2021-22</i>) |
| Community/Local Impact (<i>total enrolment as % of Toronto population</i>) | 2.26%, 2.31%, 2.33% | 2.31% |
| Economic Impact: Number of start-ups (<i>institution-specific metric</i>) | 323, 325, 354 | 336 |

* This information is based on the ministry's current working materials which remain subject to further revision.

[^] As of March 23, 2020, the Ministry has suspended administration of the Class of 2017 Ontario University Graduate Survey until further notice due to the COVID-19 situation.

Targeted Investments

First priority is to cover extraordinary expenses and maintain continuity over the course of the COVID-19 pandemic.

Where feasible, will make targeted investments in strategic areas of importance:

- Protect student experience:
 - Protect number of full-time faculty
 - Additional teaching assistantships
 - Support student services
- Improve the quality of the built environment
 - Classroom refresh
 - Deferred maintenance
 - Library
- Support the Academic Plan

2020-21 Budget Schedules

- Schedule 1 PRELIMINARY OPERATING BUDGET
- Schedule 2 OPERATING GRANTS
- Schedule 3 CONSOLIDATED PRELIMINARY BUDGET
- Schedule 4 PRELIMINARY BALANCE SHEET
- Schedule 5 PRELIMINARY CASH FLOW STATEMENT

Schedule 1: Preliminary Operating Budget

| \$000 | 2019-20 \$ APPROVED BUDGET** | 2020-21 \$ PRELIMINARY BUDGET | \$ Increase (decrease) | % Increase (decrease) |
|--|------------------------------------|-------------------------------------|---------------------------|--------------------------|
| REVENUES: | | | | |
| Operating Grants (Schedule 2) | \$ 264,073 | \$ 259,994 | \$ (4,079) | -1.5% |
| Tuition Fees excluding Continuing Education - pre COVID-19 | 283,353 | 305,173 | 21,820 | 7.7% |
| <i>Domestic Fees</i> | | | | |
| <i>Rate changes</i> | | | - | 0.0% |
| <i>Enrollment / Mix changes</i> | | | 1,478 | 0.5% |
| <i>International Fees</i> | | | | |
| <i>Rate changes</i> | | | 2,885 | 1.0% |
| <i>Enrollment / Mix changes- before COVID -19</i> | | | 17,457 | 6.2% |
| <i>OTO provision for loss of International Fees Growth related to COVID-19</i> | | (14,344) | (14,344) | |
| Chang School - Tuition Fees** | 55,523 | 56,000 | 477 | 0.9% |
| Other Revenue | 9,584 | 10,334 | 750 | 7.8% |
| TOTAL REVENUES | \$ 612,533 | \$ 617,157 | \$ 4,624 | 0.8% |
| EXPENSES: | | | | |
| Departmental Budgets - opening balance | 473,672 | 507,686 | | |
| Allocations - transferred to base budgets | 29,122 | 2,233 | | |
| International Costs | 10,600 | 10,840 | | |
| Budget Cuts | (18,862) | (7,293) | | |
| Inflation, Compensation , Benefits | 14,454 | 13,986 | | |
| Other Reductions | (1,300) | (2,376) | | |
| Departmental Budgets - ending balance - pre COVID - 19 | 507,686 | 525,076 | 17,390 | 3.4% |
| <i>Reduction to International growth expenses relating to COVID- 19</i> | | (8,930) | (8,930) | |
| <i>Provision for OTO costs/losses relating to COVID- 19</i> | | 15,000 | 15,000 | |
| Chang School - Direct costs** | 43,595 | 44,000 | 405 | 0.9% |
| Student Financial Assistance | 18,355 | 18,355 | - | 0.0% |
| Utilities and other non salary provisions | 27,930 | 28,489 | 559 | 2.0% |
| Current Interest on debt | 10,867 | 10,867 | - | 0.0% |
| Infrastructure Maintenance | 4,100 | 5,000 | 900 | 22.0% |
| TOTAL EXPENSES | \$ 612,533 | \$ 637,856 | \$ 25,323 | 4.1% |
| REVENUES LESS EXPENSES (Deficit representing net OTO COVID- 19) | \$ (0) | \$ (20,700) | \$ (20,700) | |
| TRANSFER FROM INTERNALLY RESTRICTED FUNDS * | \$ (0) | \$ 20,700 | \$ 20,700 | |
| REVENUES LESS EXPENSES NET OF INTERNALY RESTRICTED FUNDS | | \$ - | \$ - | |

* transfer will neutralize the impact on the unrestricted deficit

** 19-20 Chang School Budget restated to better reflect the 19-20 actuals

Schedule 1A: 2018-19 Operating Results

| \$000 | 2018-19 \$ APPROVED BUDGET | 2018-19 ACTUAL YEAR END RESULTS * |
|---|----------------------------------|---|
| REVENUES: | | |
| Operating Grants | \$ 263,403 | \$ 265,199 |
| Tuition Fees | 289,571 | 293,309 |
| Chang School | 44,523 | 52,028 |
| Other Revenue | 8,834 | 19,935 |
| TOTAL REVENUES | 606,331 | 630,471 |
| EXPENSES: | | |
| Departmental Budgets - including allocations | 512,694 | 496,878 |
| Chang School - Direct Costs | 33,595 | 39,909 |
| Student Financial Assistance | 18,355 | 18,275 |
| Utilities and other non salary provisions | 26,970 | 24,694 |
| Current Interest on debt | 10,867 | 7,344 |
| Infrastructure Maintenance | 3,850 | 6,073 |
| TOTAL EXPENSES | 606,331 | 593,173 |
| BUDGET REVENUES LESS EXPENSES, before year end OTO allocations | - | 37,298 |
| ONE TIME ONLY (OTO) ALLOCATIONS | | |
| Transfers to Carryforwards and Divisional/department budgets | | (31,883) |
| REVENUES LESS EXPENSES AND ALLOCATIONS | - | 5,415 |

* Actuals will include spending from base budgets, OTO funds and carryforward budgets.

Schedule 2: Operating Grants

| \$000 | 2019-20 APPROVED BUDGET | 2020-21 ESTIMATE | 2020-21 over 2019-20 budget |
|---|-------------------------------|---------------------|--------------------------------|
| GRANTS | | | |
| <u>ENROLMENT ENVELOPE (CORE GRANT)</u> | | | |
| Core Operating Grant (COG) | \$ 219,238 | \$ 174,619 | \$ (44,619) |
| Accessibility (growth) grants - Graduate | 14,404 | 14,404 | - |
| TOTAL CORE OPERATING GRANT | 233,642 | 189,023 | (44,619) |
| <u>DIFFERENTIATION ENVELOPE</u> | | | |
| Performance / Student Success Funding | 13,357 | 57,976 | 44,619 |
| Research Overheads | 433 | 433 | - |
| TOTAL DIFFERENTIATION ENVELOPE | 13,790 | 58,409 | 44,619 |
| <u>TOTAL ENROLMENT & DIFFERENTIATION ENVELOPES</u> | | | |
| | 247,432 | 247,432 | - |
| <u>SPECIAL PURPOSE GRANTS</u> | | | |
| Municipal Tax Grant (net of Clawback) | 2,200 | 2,140 | (60) |
| Graduate Capital Incremental funding | 4,249 | - | (4,249) |
| Accessibility grants for students with disabilities | 724 | 724 | - |
| Other Targeted Grants (notional - offset in expenses) | 1,427 | 1,427 | - |
| Collaborative Nursing grants | 5,100 | 5,500 | 400 |
| <u>GRANT CLAWBACKS</u> | | | |
| International Student Recovery (ISR) | (2,100) | (2,500) | (400) |
| <u>FEDERAL GRANTS</u> | | | |
| Federal research overhead grant | 5,041 | 5,271 | 230 |
| TOTAL GRANTS | \$ 264,073 | \$ 259,994 | \$ (4,079) |

Schedule 3: Consolidated Preliminary Budget

| \$000 | Operating Fund** | Student Funded Special Activities (1) | Ancillary Fund (2) | Research Funds & Restricted Grants (3) | Trust and Endowment Funds (3) | Capital Fund (3) & NFP Adjustments (4) | 2020-21 Preliminary Budget |
|---|------------------|---------------------------------------|--------------------|--|-------------------------------|--|----------------------------|
| Revenue Summary | | | | | | | |
| Government grants (Provincial & Federal) | \$ 259,994 | | \$ 47 | \$ 93,156 | | \$ 3,306 | \$ 356,503 |
| Research and other grants and contracts | | | | 57,741 | | | 57,741 |
| Tuition fees including Chang School | 346,829 | 22,566 | | | | | 369,395 |
| Student Levy - Athletic and Recreation Centre | | | 5,073 | | | | 5,073 |
| Sales and services | | | 42,406 | | | | 42,406 |
| Donations recognized | | | | | 9,125 | | 9,125 |
| Amortization of deferred capital contributions | | | | | | 9,742 | 9,742 |
| Investment and other income | 10,334 | | | | | | 10,334 |
| Total Revenue | 617,157 | 22,566 | 47,526 | 150,897 | 9,125 | 13,048 | 860,319 |
| Expense Summary | | | | | | | |
| Salaries and wages | 332,173 | 14,104 | 10,434 | 94,311 | 3,392 | | 454,413 |
| Employee Benefits | 66,160 | 2,821 | 2,087 | 18,862 | 678 | | 90,608 |
| Salaries, Wages and Benefits | 398,333 | 16,924 | 12,520 | 113,173 | 4,070 | | 545,021 |
| Materials, supplies, repairs and maintenance (4) | 183,521 | 5,641 | 22,448 | 37,724 | | (31,200) | 218,135 |
| Bursaries and scholarships | 45,135 | | | | 5,055 | | 50,190 |
| Interest on debt - Capital Expansion | 10,867 | | 7,485 | | | | 18,352 |
| Student levy - Ath & Rec - Interest on debt, + RAC & MAC operations | | | 5,073 | | | | 5,073 |
| Amortization of capital assets | | | | | | 44,248 | 44,248 |
| Total Expenses | 637,856 | 22,566 | 47,526 | 150,897 | 9,125 | 13,048 | 881,019 |
| Revenues less Expenses ** | (20,700) | - | (0) | - | - | (0) | (20,700) |
| Transfer from Internally Restricted Funds | 20,700 | | | | | | 20,700 |
| Revenue less Expenses after internally restricted fund provision | - | - | (0) | - | - | (0) | 0 |

** Operating Fund Deficit represents net OTO cost of COVID-19 to be funded by a transfer from Internally Restricted Funds

(1) Includes Athletics, Student Services, Ancillary/Lab fees

(2) Ancillary fund surplus appropriated at year end for capital purposes.

(3) Externally restricted funds - unexpended balances in Research, Trust, Endowment and Capital funds deferred at year end. Includes restricted grants for Magnet, Cybersecure Catalyst & Future Skills

(4) The budget is prepared on a cash basis. Capital items purchased are capitalized at year end and amortized over useful life under Not-for-Profit (NFP) accounting.

Schedule 4: Preliminary Balance Sheet

| \$000 | April 30, 2020 Projected* | April 30, 2021 Projected | Comments |
|---|------------------------------|-----------------------------|--|
| ASSETS | | | |
| Cash and cash equivalents & short term investments | \$ 144,606 | \$ 121,715 | See schedule 5 |
| Other current assets | 52,185 | 52,185 | |
| Total current assets | 196,791 | 173,900 | |
| Investments | 332,207 | 292,207 | Capital Projects |
| Long - term note receivable | 4,500 | 4,500 | |
| Employee future benefits - pension ** | 192,899 | 192,899 | Unchanged from April 30, 2019 actuarial estimates; to be updated |
| Capital assets, net | 1,274,870 | 1,311,822 | Capital Projects |
| | 2,001,268 | 1,975,329 | |
| LIABILITIES AND NET ASSETS | | | |
| Total current liabilities | 140,803 | 140,803 | |
| Employee future benefits - other ** | 23,108 | 23,108 | Unchanged from April 30, 2019 actuarial estimates; to be updated |
| Long-term debt | 269,177 | 262,180 | Capital projects financing net of loan principal repayments |
| Fair Value of Interest Rate Swap ** | 29,512 | 29,512 | CPA Standards based on April 30, 2019 market conditions; to be updated |
| Deferred revenue contributions | 110,000 | 110,000 | Estimate |
| Deferred capital contributions | 265,911 | 266,169 | Estimate - Capital Projects; to be updated |
| Net assets | | | |
| Invested in capital assets | 727,534 | 781,225 | Capital assets minus deferred capital contributions and long term debt |
| Internally restricted - employee future benefits ** | 169,791 | 169,791 | Unchanged from April 30, 2019 actuarial estimates; to be updated |
| Internally restricted - other ("Carry forwards")*** | 407,991 | 387,291 | Transfer to fund OTO deficit Re: COVID - 19 |
| Unrestricted surplus/deficit** | (278,678) | (332,369) | Net impact of consolidated and capital budgets |
| | 1,865,149 | 1,837,710 | |
| Endowments | 136,119 | 137,619 | Estimate; to be updated based on April 30, 2020 year end results |
| | \$ 2,001,268 | \$ 1,975,329 | |
| * as projected for the year for the Q3 statements | | | |
| ** Based on prior year end AFS balances - could be impacted materially with final April 30, 2020 market changes | | | |
| ** includes \$20,700K transfer from internally restricted funds to deficit to fund OTO COVID -19 Net Costs | | | |

Schedule 5: Preliminary Cash Flow Statement

| \$000 | April 30, 2020 Projected* | April 30, 2021 Projected | Comments |
|--|------------------------------|-----------------------------|---|
| OPERATING ACTIVITIES | | | |
| Revenue less expenses | \$ (3,475) | \$ (20,700) | As per consolidated budget - schedule 3 |
| Add (deduct) non- cash items | | | |
| amortization of capital assets | 44,248 | 44,248 | As per consolidated budget - schedule 3 |
| amortization of deferred capital contributions | (11,551) | (9,742) | As per consolidated budget - schedule 3 |
| Unrealized loss (gain) on interest rate swap | 3,112 | | To be updated based on market conditions |
| Unrealized gain on investments | (9,790) | | To be updated based on market conditions |
| Net change in deferred revenue contributions | 10,311 | - | Assumes no significant net change in 2020-21 |
| Net change in non-cash working capital balances | 3,549 | - | Assumes no significant net change in 2020-21 |
| Cash provided by operating activities | 36,404 | 13,806 | |
| FINANCING AND INVESTING ACTIVITIES | | | |
| Contributions received for capital purposes | 4,219 | 10,000 | Estimate based on current capital plan; to be updated |
| Endowment contributions | 500 | 1,500 | Estimate; to be updated based on year end results |
| Acquisition of capital assets | (58,583) | (81,200) | Estimate based on current capital plan; to be updated |
| Decrease in Notes Receivable | 88 | | |
| Long term debt principal repayments | (7,819) | (6,997) | |
| Decrease/(Increase) in investments, & other adjustments | (2,979) | 40,000 | Estimate based on current capital plan; to be updated |
| Cash used in financing and investing activities | (64,574) | (36,697) | |
| Net increase (decrease) in cash during the year | (28,170) | (22,891) | |
| Cash and cash equivalent, beginning of period | 172,776 | 144,606 | |
| Cash and cash equivalents, end of period including short term | \$ 144,606 | \$ 121,715 | |

* as projected for the year for the Q3 statements



IV. 2020-21 Fee Schedules

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 - C. Department Lab/Ancillary Fees
 - D. Service Fees
 - E. Student Residence Fees and Meal Plans

1. Fee Change Highlights

| | |
|--|--|
| Tuition Fees - Domestic Students | As per provincial guidelines, domestic students will see no change in their tuition fees for 2020-21. |
| Tuition Fees - International Students | International fees have been increased at a rate between 3% and 5% dependent on program. |
| Compulsory-Non Tuition Related Fees | All non-tuition related compulsory ancillary fees that are eligible have been increased by the Toronto CPI of 2.04% for 2020-21. The format of the fee schedule has remained consistent with 2019-20. However, fees formerly labelled as "opt-out" have been changed to "other" fees while the government appeal of the Ontario Superior Court ruling related to the Student Choice Initiative is underway. |
| Department Lab/Ancillary Fees | Three fees eliminated in Architectural Science for courses no longer offered; two departments with new fees - Business Management to create placement/internship type programs for MScM & MHA, similar to the MBA program; & CE - Communications & Design to introduce a materials fee for their new program - Toy Prototyping, Toy Lab. Three departments (Creative Industries; Interior Design; & MHSc in Nutrition & Communications) to increase fees to cover escalating costs - first increase in 7 to 10 years. One department - Computer Science to reduce their fee - laser printing to align with costs. |
| Service Fees | Two new Fees: 1. Ryerson International Application admission fee of \$150 as a stand alone application fee for International students , a more economical alternative to the OUAC process. 2. The Common Application fee of \$100 USD - a new on line application fee for international students in use in the USA, a system which Ryerson has integrated with last Fall. Proposed fee is identical to the two other Ontario Universities that charge for this fee. One Fee increase: Transcript Fee: a new digital option will be encouraged for 20-21 with a \$3 fee increase added to the current fee of \$15. But those that wish to continue with the manual process will have an increased fee to \$20. |
| Residence Fees | Residence fees to increase by 3%, except for the DCC 2-bedroom unit which will increase by 8.3%. The difference reflects that the 2-bedroom units are equipped with a kitchen and residents can choose the 5 day meal plan rather than the 7 day plan. The HOEM residence that Ryerson is partnering with CSCI (Canadian Student Communities Inc.) will increase fees by 3.5% to 3.7%. |
| Meal Plan | The "All You Care To Eat Meal Plan" program allows unlimited access each day to the Pitman and ILC Dining Halls. The 5 day meal plan is an available option for all students living in Pitman apartments, but is mandatory for the DCC residence. The 7 day meal plan is available to all students living in residence. Meal plan rates are to increase by 3.5% over 19-20. On a per diem basis, the meal plan works out to \$23.81/day, increasing from \$23.00/day. The 7 day meal plan is compulsory for students living in Pitman single, semi private or double rooms, and in the ILC, and provide unlimited access to the Pitman or ILC Dining Halls. Meal plans are non refundable or transferable. Flex dollars can be spent at all participating retail locations on campus. Students can top up their Flex dollars and carry over the funds to the next academic year. The Apartment Declining Balance Food Fund is only available to students living in the Pitman Apartments, and may be spent at any Ryerson Eats operated food locations. It will increase from \$950 to \$1,000 in 2020-21. These funds may be carried over to the next academic year and may be topped up. |

2. Tuition Fees A) i) Domestic Tuition fees

| | 2019-20 Tuition Fee | | | | 2020-21 Proposed Tuition Fee | | | | | | | |
|--|---------------------|-----------|----------|----------|------------------------------|----------|-----------|----------|-----------|----------|----------|----------|
| | Year 1 | Year 2 | Year 3 | Year 4 | Year 1 | | Year 2 | | Year 3 | | Year 4 | |
| | \$ | \$ | \$ | \$ | \$ | % Change | \$ | % Change | \$ | % Change | \$ | % Change |
| Category 1 - Arts and Science programs. | | | | | | | | | | | | |
| Arts & Science Undergraduate Programs | | | | | | | | | | | | |
| Arts & Contemporary Studies, Social Science, English, Biomedical Science, Financial Mathematics, Creative Industries, Professional Communications, Philosophy, Environment & Urban Sustainability, History, Psychology, Language & Intercultural Relations, other Science programs | 6,110.35 | 6,110.35 | 6,092.56 | 6,080.72 | 6,110.35 | 0.0% | 6,110.35 | 0.0% | 6,110.35 | 0.0% | 6,092.56 | 0.0% |
| Post Degree 2 Year Occupational/Public Health | 6,696.60 | 6,696.60 | | | 6,696.60 | 0.0% | 6,696.60 | 0.0% | | | - | |
| All other undergraduate programs | 6,223.09 | 6,223.09 | 6,204.96 | 6,192.92 | 6,223.09 | 0.0% | 6,223.09 | 0.0% | 6,223.09 | 0.0% | 6,204.96 | 0.0% |
| Category 2 - Professional Undergraduate Programs and Graduate programs. | | | | | | | | | | | | |
| Professional Undergraduate Programs | | | | | | | | | | | | |
| Engineering | 10,189.39 | 10,189.39 | 9,966.19 | 9,757.38 | 10,189.39 | 0.0% | 10,189.39 | 0.0% | 10,189.39 | 0.0% | 9,966.19 | 0.0% |
| Computer Science | 8,562.75 | 8,562.75 | 8,375.20 | 8,199.73 | 8,562.75 | 0.0% | 8,562.75 | 0.0% | 8,562.75 | 0.0% | 8,375.20 | 0.0% |
| Business FT & PT (Business Mgt, Accounting & Finance, Hospitality & Tourism Mgt, Retail Mgt, Business Technology Management) | 8,402.63 | 8,402.63 | 8,218.57 | 8,046.37 | 8,402.63 | 0.0% | 8,402.63 | 0.0% | 8,402.63 | 0.0% | 8,218.57 | 0.0% |
| Architectural Science | 9,551.43 | 9,551.43 | 9,342.20 | 9,146.46 | 9,551.43 | 0.0% | 9,551.43 | 0.0% | 9,551.43 | 0.0% | 9,342.20 | 0.0% |
| Law (new in 2020) | | | | | 21,168.00 | | | | | | | |
| Graduate Programs | | | | | | | | | | | | |
| Master's programs in: Criminology and Social Justice ; Literatures of Modernity; Philosophy; Psychology; Immigration & Settlement; Physics; Molecular Science; Computer Science; Applied Mathematics; Engineering MASC Programs, MASC Bulding Science | 8,153.12 | 8,153.12 | | | 8,153.12 | 0.0% | 8,153.12 | 0.0% | | | | |
| MArch Architecture | 9,483.54 | 9,483.54 | | | 9,483.54 | 0.0% | 9,483.54 | 0.0% | | | | |
| MBA Programs (MBA in Business and MBA in Mgmt of Technology & Innovation) | 20,095.66 | | | | 20,095.66 | 0.0% | 20,095.66 | 0.0% | | | | |
| MPC Professional Communications | 14,651.07 | | | | 14,651.07 | 0.0% | 14,651.07 | 0.0% | | | | |
| MEng Computer Networks | 18,963.74 | | | | 18,963.74 | 0.0% | 18,963.74 | 0.0% | | | | |
| MA in Communication and Culture * | 4,306.52 | 4,306.52 | | | 4,306.52 | 0.0% | 4,306.52 | 0.0% | | | | |
| MDM Digital Media | 16,277.86 | | | | 16,277.86 | 0.0% | 16,277.86 | 0.0% | | | | |
| Master of Engineering Innovation and Entrepreneurship (MEIE) | 18,963.74 | | | | 18,963.74 | 0.0% | 18,963.74 | 0.0% | | | | |
| All other Master's Programs (1 or 2 year programs) - includes: Engineering MEng Programs, MBSc Building Science, MASC Computer Networks, MN Nursing, MScM in Management and MASC in Environmental Applied Science & Management, Community Health Care MHA | 9,220.12 | 9,220.12 | | | 9,220.12 | 0.0% | 9,220.12 | 0.0% | | | | |
| PhD in Communication & Culture* | 4,306.52 | 4,306.52 | 4,306.52 | 4,306.52 | 4,306.52 | 0.0% | 4,306.52 | 0.0% | 4,306.52 | 0.0% | 4,306.52 | 0.0% |
| All other PHD Programs | 7,612.63 | 7,612.63 | 7,612.63 | 7,612.63 | 7,612.63 | 0.0% | 7,612.63 | 0.0% | 7,612.63 | 0.0% | 7,612.63 | 0.0% |
| Professional Master's Diploma in Accounting | 5,850.00 | | | | 7,663.00 | 31.0% | | | | | | |
| Professional Master's Diploma in Aerospace Design Management | 5,850.00 | | | | 6,500.00 | 11.1% | | | | | | |
| Professional Master's Diploma in Dietetics | 1,404.54 | | | | 1,560.00 | 11.1% | | | | | | |
| Professional Master's Diploma in Enterprise Information Security, Privacy and Data Protection | 4,950.00 | | | | 5,500.00 | 11.1% | | | | | | |
| Professional Master's Diploma in Energy and Innovation | 5,850.00 | | | | 6,500.00 | 11.1% | | | | | | |
| Professional Master's Diploma in Canadian Business | 9,134.37 | | | | 10,150.00 | 11.1% | | | | | | |
| Professional Master's Diploma in Financial Analysis | 9,134.37 | | | | 10,150.00 | 11.1% | | | | | | |
| Professional Master's Diploma in Finance for Social Innovation | 5,850.00 | | | | 6,500.00 | 11.1% | | | | | | |
| Professional Master's Diploma in Mgt of Technology and Innovation for Chief Information Officers | 9,134.37 | | | | 10,150.00 | 11.1% | | | | | | |

For undergraduate degree programs, the tuition fees indicated reflect the normal duration of programs, as taken by FT students. Part time UG fees are determined as a % of their Full Time equivalent fee, based on course load.

FT graduate masters programs can be for one or two years, with their PT equivalent taking up to 2 or 4 years. The part time graduate masters program fees are 50% of the Full Time fee.

Professional Master's Diplomas (PMDips) are cost-recovery programs and are not subject to the Ministry of Advanced Education and Skills Development tuition free framework.

The Master of Engineering Innovation and Entrepreneurship (MEIE) program was approved for funding by the Ministry as of Winter 2018 and ceased to be a cost-recovery program at that time.

* Tied to partner institution.

2. Tuition Fees A) ii) International Fees

| | 2019-20 Tuition Fee | | | | 2020-21 Proposed Tuition Fee | | | | | | | |
|--|---------------------|---------------------|-----------|-----------|------------------------------|---------|---------------------|---------|-----------|---------|-----------|---------|
| | Year 1 | Year 2 | Year 3 | Year 4 | Year 1 | | Year 2 | | Year 3 | | Year 4 | |
| Undergraduate Tuition Fees | \$ | \$ | \$ | \$ | \$ | % Incr. | \$ | % Incr. | \$ | % Incr. | \$ | % Incr. |
| Engineering | 35,000.00 | 29,060.00 | 29,060.00 | 29,060.00 | 36,750.00 | 5.0% | 36,750.00 | 5.0% | 30,513.00 | 5.0% | 30,513.00 | 5.0% |
| Architecture | 30,000.00 | 27,240.00 | 27,240.00 | 27,240.00 | 31,500.00 | 5.0% | 31,500.00 | 5.0% | 28,602.00 | 5.0% | 28,602.00 | 5.0% |
| Business | 30,000.00 | 27,240.00 | 27,240.00 | 27,240.00 | 31,500.00 | 5.0% | 31,500.00 | 5.0% | 28,602.00 | 5.0% | 28,602.00 | 5.0% |
| Nursing | 27,000.00 | 25,680.00 | 25,680.00 | 25,680.00 | 28,350.00 | 5.0% | 28,350.00 | 5.0% | 26,964.00 | 5.0% | 26,964.00 | 5.0% |
| Law (new in 2020) | | | | | 31,168.00 | | | | | | | |
| All Others | 26,000.00 | 25,680.00 | 25,680.00 | 25,680.00 | 27,300.00 | 5.0% | 27,300.00 | 5.0% | 26,964.00 | 5.0% | 26,964.00 | 5.0% |
| Graduate Tuition Fees | Year 1 | Continuing Students | | | Year 1 | | Continuing Students | | | | | |
| | \$ | \$ | | | \$ | % Incr. | \$ | % Incr. | | | | |
| Master's in Communication and Culture | 21,540.00 | 21,540.00 | | | 22,190.00 | 3.0% | 22,190.00 | 3.0% | | | | |
| Master's in Environmental Applied Science and Management | 21,540.00 | 21,540.00 | | | 22,190.00 | 3.0% | 22,190.00 | 3.0% | | | | |
| MEng Computer Networks | 32,540.00 | 32,540.00 | | | 33,520.00 | 3.0% | 33,520.00 | 3.0% | | | | |
| MASc Computer Networks | 23,340.00 | 23,340.00 | | | 24,040.00 | 3.0% | 24,040.00 | 3.0% | | | | |
| Master's in Immigration and Settlement Studies | 21,540.00 | 21,540.00 | | | 22,190.00 | 3.0% | 22,190.00 | 3.0% | | | | |
| MA in Film & Photo Preservation & Collections Mgmt | 28,020.00 | 28,020.00 | | | 28,860.00 | 3.0% | 28,860.00 | 3.0% | | | | |
| MBA in Business and MBA in Mgmt of Technology & Innovation | 37,610.00 | 37,610.00 | | | 38,740.00 | 3.0% | 38,740.00 | 3.0% | | | | |
| MScM in Management | 22,170.00 | 22,170.00 | | | 22,840.00 | 3.0% | 22,840.00 | 3.0% | | | | |
| MA in Fashion | 24,720.00 | 24,720.00 | | | 25,460.00 | 3.0% | 25,460.00 | 3.0% | | | | |
| MEng, MASc in Engineering, MArch Architecture, MASc/MBSc in Building Science | 23,340.00 | 23,340.00 | | | 24,040.00 | 3.0% | 24,040.00 | 3.0% | | | | |
| Master of Engineering Innovation and Entrepreneurship (MEIE) | 32,900.00 | 32,900.00 | | | 33,890.00 | 3.0% | 33,890.00 | 3.0% | | | | |
| All other current and new Masters programs | 21,540.00 | 21,540.00 | | | 22,190.00 | 3.0% | 22,190.00 | 3.0% | | | | |
| PhD in Communication and Culture (for all years) | 20,640.00 | 20,640.00 | | | 21,260.00 | 3.0% | 21,260.00 | 3.0% | | | | |
| All current and new PhD programs (for all years) | 20,640.00 | 20,640.00 | | | 21,260.00 | 3.0% | 21,260.00 | 3.0% | | | | |
| Professional Master's Diploma in Accounting | 17,100.00 | | | | 19,163.00 | 12.1% | 19,163.00 | 12.1% | | | | |
| Professional Master's Diploma in Canadian Business | 17,100.00 | 17,100.00 | | | 18,000.00 | 5.3% | 18,000.00 | 5.3% | | | | |
| Professional Master's Diploma in Mgt of Technology and Innovation for Chief Information Officers | 17,100.00 | 17,100.00 | | | 18,000.00 | 5.3% | 18,000.00 | 5.3% | | | | |
| Professional Master's Diploma in Financial Analysis | 17,100.00 | 17,100.00 | | | 18,000.00 | 5.3% | 18,000.00 | 5.3% | | | | |

2. Tuition Fees

A) iii) Continuing Education & Special Fees

| Continuing Education Tuition Fees (course fees) | | | |
|---|-----------------------------------|--|----------------------------------|
| Tuition fees for domestic students enrolled in degree credit courses are consistent with government policy and will remain unchanged at the 2019-20 levels | | | |
| International students enrolled in degree credit courses: 3 times domestic fee per course. | | | |
| International students, not resident in Canada, online degree credit courses: 1.0 to 2.0 times domestic fee per course. | | | |
| Domestic and International Students enrolled in non-credit courses: in most cases, the average annual fee increase will be 3%. | | | |
| | 2019-20 Tuition Fee \$ | 2020-21 Proposed Tuition Fee \$ | % Increase over 19-20 |
| Special Fees | | | |
| English as a Second Language Foundation Program (2 terms) | 32,000.00 | 32,900.00 | 2.8% |
| English as a Second Language Foundation Program (1 term)**** | 16,000.00 | 16,900.00 | 5.6% |
| English as a Second Language Foundation Program (3 terms) | 39,000.00 | 39,900.00 | 2.3% |
| International University Foundation Program | 33,000.00 | 33,000.00 | 0.0% |
| **** Students will also pay an additional \$6,750 for 3 Chang School courses in the Winter term. | | | |
| Tuition Fees for Students Not Registered in a Program: | | | |
| Undergraduate Tuition Fees | | | |
| Special Students, domestic - professional programs (per hour) * | 352.66 | 352.66 | 0.0% |
| Special Students, domestic - all other programs (per hour) | 267.37 | 267.37 | 0.0% |
| Special Students, Visa - Engineering, Architecture (per hour) | 1,325.62 | 1,391.90 | 5.0% |
| Special Students, Visa - other programs (per hour) | 1,041.55 | 1,093.63 | 5.0% |
| Audit Students - professional programs (per hour)* | 135.88 | 135.88 | 0.0% |
| Audit Students - all other programs (per hour) | 125.81 | 125.81 | 0.0% |
| Graduate Tuition Fees | | | |
| Special Students - domestic (per course) ** | 1,753.15 | 1,753.15 | 0.0% |
| Special Students - international (per course)*** | 3,429.36 | 3,532.24 | 3.0% |
| * Engineering, Architectural Science, Computer Science, Business Mgt, Hospitality & Tourism Mgt, Retail Mgt, Accounting & Finance, Business Technology Management | | | |
| ** Canadian Visiting Grad Students (CVGS) pay \$500, as long as they are registered and paying fees to their home University | | | |
| *** Includes international students in Professional Master's Diploma programs (PMDip), except PMDip Canadian Business, PMDip Financial Analysis, and PMDip Mgt of Technology and Innovation for Chief Information Officers. | | | |

2. B) Non-Tuition Fees – University Fees

| Full-Time Undergraduate and Graduate Students | | |
|---|-----------------|-----------------|
| | 2019/20 | 2020/21 |
| COMPULSORY - All Students | | |
| Athletics and Recreation* | \$220.13 | \$224.62 |
| Ryerson Athletic Centre | \$76.24 | \$77.79 |
| Mattamy Athletic Centre | \$143.89 | \$146.83 |
| | | |
| Student Buildings | \$70.02 | \$70.02 |
| Student Campus Centre | \$60.00 | \$60.00 |
| Oakham House | \$4.00 | \$4.00 |
| Special Incidental Reserve | \$4.00 | \$4.00 |
| Special Activities Reserve - 10% | \$2.02 | \$2.02 |
| | | |
| Career Services - Central* | \$31.67 | \$32.32 |
| Student Services - 40% | \$31.67 | \$32.32 |
| | | |
| Academic Support - Central* | \$58.13 | \$58.98 |
| Student Services - 53% | \$41.97 | \$42.82 |
| Special Activities Reserve - 80% | \$16.16 | \$16.16 |
| | | |
| Health and Wellness* | \$7.56 | \$7.67 |
| Student Services - 7% | \$5.54 | \$5.65 |
| Special Activities Reserve - 10% | \$2.02 | \$2.02 |

| | 2019/20 | 2020/21 |
|--|-----------------|-----------------|
| COMPULSORY - Program-Specific | | |
| Academic Support - MBA Case Competitions | \$228.43 | \$233.09 |
| Academic Support - Canadian Nursing Students' Association | \$10.00 | \$10.00 |
| Career Services - TRSM | \$57.08 | \$58.24 |
| OTHER - Campus Wide** | | |
| WUSC Student Refugee* | \$4.69 | \$4.78 |
| WUSC Student Refugee | \$4.69 | \$4.78 |

*All appropriate fees indexed for Toronto CPI of 2.04%. Components of fees containing the former Special Incidental Reserve, Special Activities Reserve, Student Campus Centre, and Oakham House Fees have not been indexed as per past practice.

**Other Fees were formerly labelled "opt out fees" - and were optional as per the requirements of the Student Choice Initiative. Other fees will be charged on a compulsory basis until such a time as the outcome of the government appeal of the Ontario Superior Court Ruling related to the Student Choice Initiative legislation is known.

2. B) Non-Tuition Fees – Collected on Behalf of Third Party Organizations

| Fees Collected on Behalf of Third Party Organizations | Fee Collecting Organizations - All Students | | | | | | Fee Collecting Organizations - Specific Students | | | | | |
|---|---|--------------------|---|--------------------------------------|------------------|-----------------|--|-------------------------------------|---------------------------------------|--|------------------------------|-------------------------|
| | RSU | Ryerson Radio | EyeOpener | Sexual Assault Survivor Support Line | Good Food Centre | Total | Ted Rogers Student Society | Ryerson Engineering Student Society | Ryerson Architectural Science Society | Ryerson Communication and Design Society | Ryerson Liberal Arts Society | Ryerson Science Society |
| Athletics and Recreation | \$2.18 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$2.18 | \$0.00 | \$0.19 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Career Services | \$9.70 | \$1.23 | \$0.00 | \$0.00 | \$0.00 | \$10.93 | \$16.71 | \$4.89 | \$32.04 | \$10.20 | \$5.10 | \$2.27 |
| Student Buildings | \$12.23 | \$2.01 | \$0.00 | \$0.00 | \$0.00 | \$14.24 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.22 |
| Health and Wellness | \$3.86 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$3.86 | \$1.75 | \$0.21 | \$0.00 | \$1.27 | \$0.00 | \$0.82 |
| Academic Support | \$35.40 | \$5.18 | \$11.99 | \$0.00 | \$0.00 | \$52.57 | \$45.77 | \$41.21 | \$33.82 | \$45.91 | \$43.35 | \$29.74 |
| Campus Safety | \$0.99 | \$0.00 | \$0.00 | \$5.23 | \$5.23 | \$11.45 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Total Compulsory Fee | \$64.35 | \$8.42 | \$11.99 | \$5.23 | \$5.23 | \$95.22 | \$64.23 | \$46.51 | \$65.85 | \$57.37 | \$48.46 | \$33.04 |
| Other Fee Name | Ryerson Students' Union | CJRU Radio Ryerson | EyeOpener - Ryerson's Student Newspaper | Sexual Assault Survivor Support Line | Good Food Centre | | Ted Rogers Student Society | Ryerson Engineering Student Society | Ryerson Architectural Science Society | Ryerson Communication and Design Society | Ryerson Liberal Arts Society | Ryerson Science Society |
| Other Fee* | \$24.94 | \$3.80 | \$5.77 | \$0.00 | \$0.00 | \$34.51 | \$9.95 | \$27.23 | \$40.98 | \$10.70 | \$16.98 | \$29.74 |
| Total Fees (Compulsory + Opt Out) | \$89.29 | \$12.22 | \$17.76 | \$5.23 | \$5.23 | \$129.73 | \$74.17 | \$73.73 | \$106.83 | \$68.07 | \$65.44 | \$62.78 |

| Other Fees | |
|---|---------|
| Canadian Federation of Students - Full-time | \$17.68 |
| Health and Dental Fees** | |
| Health and Dental - RSU | TBD |
| Health and Dental - UHIP | TBD |

All appropriate fees are indexed based on Toronto CPI at 2.04%.

*Other Fees were formerly labelled "opt out fees" - and were optional as per the requirements of the Student Choice Initiative. Other fees will be charged on a compulsory basis until such a time as the outcome of the government appeal of the Ontario Superior Court Ruling related to the Student Choice Initiative legislation is known.

**Final fees for 2020/21 to be confirmed by provider in May 2020.

2. B) Continuing Education Ancillary Fee Schedule

| Fee | CESAR | Palin Foundation | University | Total |
|-----------------------------|----------------|------------------|---------------|----------------|
| Athletics and Recreation | \$0.00 | \$0.00 | \$0.50 | \$0.50 |
| Career Services | \$0.00 | \$0.00 | \$3.17 | \$3.17 |
| Student Buildings | \$0.50 | \$3.50 | \$0.00 | \$4.00 |
| Health and Wellness | \$2.84 | \$0.00 | \$0.48 | \$3.32 |
| Academic Support | \$3.20 | \$0.00 | \$3.56 | \$6.77 |
| Campus Safety | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Total Compulsory Fee | \$6.54 | \$3.50 | \$7.71 | \$17.75 |
| Total Other Fee* | \$7.81 | \$0.00 | \$0.00 | \$7.81 |
| Total Fee | \$14.35 | \$3.50 | \$7.71 | \$25.56 |

| Other Fees* | Total |
|------------------------------------|----------|
| Canadian Federation of Students | \$2.71 |
| CESAR Health and Dental Plan Fee** | \$232.47 |

All appropriate fees are indexed based on Toronto CPI at 2.04%. Student Building and Athletic & Recreation fees are not indexed as per past practice.

*Other Fees were formerly labelled "opt out fees" - and were optional as per the requirements of the Student Choice Initiative. Other fees will be charged on a compulsory basis until such a time as the outcome of the government appeal of the Ontario Superior Court Ruling related to the Student Choice Initiative legislation is known.

**Fees to be prorated for students who enroll in Winter term.

2. C) Department Lab/Ancillary Fees

Changes to these fees must follow Ministry and Ryerson's protocols. They are approved at departmental councils where students are represented. Proposals are analyzed by Financial Services to ensure the adequacy of supporting details, and compliance with the protocols. The recommendations are then reviewed by the Provost and Vice President Academic and by the Macro Planning Group. Fees collected and their related operating expenses are monitored by the Departmental Assistant (DA) and/or Business Officer together with the Financial Services departmental advisor. Periodic internal audits are also undertaken of all ancillary fees. Previous year's fees indicated in brackets.

Index:

A: Category of Fee

- 1 Field trip fees.
- 2 Fees-learning materials/clothing retained by student.
- 3 Fees-materials used in production of items which become property of student.
- 4 Fees-material/ services when the University acts as broker with vendor for student.
- 5 Co-operative program fee (total co-op fee, up to 5 work terms, \$3,500). The co-op fee indicated is for the entire degree program. Co-op students pay this in multiple installments. The fee has been phased in gradually from \$1,875 (2014-15) to \$3,500 (2017-18). The revised fee of \$3,500 applies only to students first admitted to co-op in 2017-18. Students first admitted to co-op in 2016-17 continue to pay a \$2,959 co-op fee, those first admitted to co-op in 2015-16 continue to pay a \$2,417 co-op fee, and those admitted to co-op 2014-2015 or earlier continue to pay a \$1,875 co-op fee.
- 6 Internship. Effective in 16-17, the annual % fee increase for all Engineering Industrial Internship Programs (IIP) was aligned with the % fee increases for co-op fees, as approved in the 15-16 budget process. The \$850 fee for 16-17 increased to \$1,050 in 17-18 and increased to \$1,250 for 18-19. The internship fee in International Economics also increased in line with the Engineering programs.

B: Refund Policy

- 1 100% refund prior to the commencement of classes.
- 2 100% refund up to 2 weeks prior to the start of classes.
- 3 No refund.
- 4 Tuition fee refund policy applies.
- 5 Other - as defined.

| PROGRAM | PROPOSED 2020-21 FEE | | | | | |
|--|----------------------|----------------|------------|---------------|-------------|--------------------------|
| | FALL | WINTER | SPRING | A CATEGORY | B REFUND | CHANGE |
| Aerospace Engineering AE001 | | | | | | |
| Internship WKT89A | 1,250.00 | | | 6 | 3 | |
| Architectural Science AS001 - Undergrad | | | | | | |
| ASC101-Communications Studio-First Year | 120.00 (50.00) | | | 1/2/3/4 | 2 | |
| ASC201-Design Studio-First Year | | 120.00 (50.00) | | 1/2/3/4 | 2 | |
| ASC205-Collaborative Exercise-First Year | | 0 (25.00) | | 1/2/3/4 | 2 | Course no longer offered |
| ASC301-Studio-Second Year | 50.00 | | | 1/2/3/4 | 2 | |
| ASC401-Studio-Second Year | | 50.00 | | 1/2/3/4 | 2 | |
| ASC405-Collaborative Exercise-Second Year | | 0 (25.00) | | 1/2/3/4 | 2 | Course no longer offered |
| ASC520-Studio - Third Year | 50.00 | | | 1/2/3/4 | 2 | |
| ASC620- Studio - Third Year | | 50.00 | | 1/2/3/4 | 2 | |
| Architecture co-operative Education | 3,500.00 | | | 5 | 3 | |
| Architectural Science Graduate Program AR001 | | | | | | |
| MA1S Studio in Critical Practice / AR8101 | 200.00 | | | 1/2/3/4 | 2 | |
| MA2S Studio in Collaborative Practice / AR8103 | | 200.00 | | 1/2/3/4 | 2 | |
| MA3S Intensive Research Studio / AR8105 | | | 0 (200.00) | 1/2/3/4 | 2 | Course no longer offered |
| Biomedical Engineering BE001 | | | | | | |
| Internship WKT88A | 1250 | | | 6 | 3 | |
| Business Management BM001 - FT & BM002 - PT | | | | | | |
| Full-time program undergraduate: all students | 4.50 | 4.50 | | 2 | 4 | |
| Part-time program undergraduate: all students | 1.80 | 1.80 | | 2 | 4 | |
| Accounting & Finance co-operative education | 3,500.00 | | | 5 | 3 | |
| Economics and Management Science co-operative education | 3,500.00 | | | 5 | 3 | |
| Entrepreneurship co-operative education | 3,500.00 | | | 5 | 3 | |
| Global Management Studies co-operative education | 3,500.00 | | | 5 | 3 | |
| Human Resources and Organizational Behavior co-operative education | 3,500.00 | | | 5 | 3 | |
| Law and Business co-operative education | 3,500.00 | | | 5 | 3 | |
| Marketing Management co-operative education | 3,500.00 | | | 5 | 3 | |
| Real Estate Management co-operative education | 3,500.00 | | | 5 | 3 | |

2. C) Department Lab/Ancillary Fees

| PROGRAM | PROPOSED 2020-21 FEE | | | | | |
|---|----------------------|---------------|-------------|---------------|-------------|--|
| | FALL | WINTER | SPRING | A CATEGORY | B REFUND | CHANGE |
| Business Management (MBA) | | | | | | |
| MBA Full-time program graduate student placement fee | 1,000.00 | 1,000.00 | | 6 | 4 | No change to the \$2,000 fee - but to be charged over 2 terms |
| MBA Part-time program graduate student placement fee (\$500 per term up to a max of \$1,000) | 500.00 | 500.00 | | 6 | 4 | No change in the \$1,000 fee - but to be charged over 2 terms |
| Business Management (MScM SA) | | | | | | |
| Full-time program graduate student placement fee (\$250 per term up to a max of \$1,000) | 250.00(0) | 250.00(0) | 250.00(0) | 6 | 4 | Similar program as MBA placement fee |
| Business Management (MHA (CC)) | | | | | | |
| Full-time program graduate student placement fee (\$150 per term up to a max of \$600) | 150.00(0) | 150.00(0) | 150.00(0) | 6 | 4 | Similar program as MBA placement fee |
| Business Technology Management IT001- IT016 | | | | | | |
| Full-time program - all students | 1.00 | 1.00 | | 1/2/3/4 | 4 | |
| Part Time program - all students | 0.40 | 0.40 | | 1/2/3/4 | 4 | |
| Business Technology Management co-operative Education | 3,500.00 | | | 5 | 3 | |
| Chemistry and Biology CB001/BI001/BE001 | | | | | | |
| Chemistry co-operative Education | 3,500.00 | | | 5 | 3 | |
| Biomedical Science co-operative Education | 3,500.00 | | | 5 | 3 | |
| Biology co-operative Education | 3,500.00 | | | 5 | 3 | |
| Computer Science CS001 | | | | | | |
| Laser Printing Service (1st year only) | 30.00 (60.00) | 30.00 (60.00) | | 2 | 3 | Fee reduced to better reflect actual costs |
| Computer Science co-operative Education | 3,500.00 | | | 5 | 3 | |
| Continuing Education (CE) | | | | | | |
| All Business course students (per course) | 2.00 (2.20) | 2.00 (2.20) | 2.00 (2.20) | 2 | 4 | |
| All Business Technology course students (per course) | 0.50 | 0.50 | 0.50 | 2 | 4 | |
| - Bus Admin account code | | | | | | |
| - ITM account code | | | | | | |
| Other CE (5144 & 5145 for credit & non credit respectively) | | | | | | |
| Arts - Digital Geography Certificate courses CODG -101, 102, 123, 124, 125, 126, 127, 132, 133, 135, 136, 210, 211, 212, 220, and 221 | 25.00 | 25.00 | 25.00 | 4 | 4 | |
| Communications and Design - Graphic Communication Courses CGRA | 40.00 | 40.00 | 40.00 | 3 | 4 | |
| Communications and Design - CDMP 114, 118 Film and Sound Editing I | 35.00 | 35.00 | 35.00 | 3 | 4 | |
| Communications and Design - CDMP 223 Film Technology II | 35.00 | 35.00 | 35.00 | 3 | 4 | |
| Communications and Design - CDTH 431 Make-Up Artistry; Film Video TV | 35.00 | 35.00 | 35.00 | 2 | 4 | |
| Communications and Design - CDTH 448 Make-Up Tech:Theatre/Film | 25.00 | 25.00 | 25.00 | 2 | 4 | |
| Communications and Design - Techniques of Photography CDFP 320, | 65.00 | 65.00 | 65.00 | 3 | 4 | |
| Communications and Design - Approaches to Docu Photography CDFP ,392 | 75.00 | 75.00 | 75.00 | 3 | 4 | |
| Communications and Design - Graphics Communications Certificate - CGCM120, 121, 250, 720 | 40.00 | 40.00 | 40.00 | 3 | 4 | |
| Communications and Design - Graphics Communications Certificate - CGCM130, 230 | 20.00 | 20.00 | 20.00 | 3 | 4 | |
| Communications and Design - CDFA 840 - Start your own Fashion Bus | 25.00 | 25.00 | 25.00 | 3 | 4 | |
| Communications and Design - CDTH110 130 Toy Prototyping, Toy Lab | 200.00 (0) | 200.00 (0) | | 3 | 4 | Material costs for new course series: toy invention |
| Community Services - Internationally Educated Professional Nutritionists - CFNS200 | 40.00 | 40.00 | 40.00 | 3 | 4 | |
| Chemical Engineering CH001 | | | | | | |
| Chemical Engineering co-operative Education | 3,500.00 | | | 5 | 3 | |
| Child and Youth Care | | | | | | |
| CYC302 (either Fall or Winter) | 40.00 | | | 1 | 5 | |
| Civil Engineering CV001 | | | | | | |
| Internship WKT90A | 1,250.00 | | | 6 | 3 | |
| Computer Engineering CE001 | | | | | | |
| Internships WKT99A | 1,250.00 | | | 6 | 3 | |
| Creative Industries CR001 | | | | | | |
| Internship- all students in BA program | 150.00 (140.00) | | | 6 | 3 | Increased fee to cover escalating costs - first increase in 10 years |
| Contemporary Science - Co-operative Education | | | | | | |
| | 3,500.00 | | | 5 | 3 | |

2. C) Department Lab/Ancillary Fees

| PROGRAM | PROPOSED 2020-21 FEE | | | | | |
|--|----------------------|----------|--------|---------------|-------------|--|
| | FALL | WINTER | SPRING | A CATEGORY | B REFUND | CHANGE |
| Early Childhood Education EC001 | | | | | | |
| CLD111 | 6.00 | | | 2 | 4 | |
| CLD212 | 6.00 | | | 2 | 4 | |
| CLD161 | - | 15.00 | | 2 | 4 | |
| CLD363 (for George Brown & Direct Entry Students only) | | 15.00 | | 2 | 4 | |
| CLD215 | 10.00 | | | 2 | 4 | |
| CLD315 | 10.00 | | | 2 | 4 | |
| <i>CLD 364 & 419 are no longer offered</i> | | | | | | |
| Electrical Engineering EE001 | | | | | | |
| Internship WKT99A | 1,250.00 | | | 6 | 3 | |
| Fashion FA001/FA002 | | | | | | |
| All students | 140.00 | | | 1/2/3/6 | 1 | |
| Geographic Analysis GE001 | | | | | | |
| GEO773 (optional field trip) | 1,400.00 | | | 1 | 3 | |
| GEO714 | 25.00 | 25.00 | | 2/3 | 1 | |
| GEO719 | 25.00 | 25.00 | | 2/3 | 1 | |
| GEO419 | 25.00 | 25.00 | | 2/3 | 1 | |
| GEO 643 - (compulsory field trip - **Fall or Winter based on enrollment) | 150.00 | ** | | 1 | 3 | |
| GEO724 | 25.00 | 25.00 | | 2/3 | 4 | |
| GEO301 | 25.00 | 25.00 | | 2/3 | 1 | |
| GEO 302 | 25.00 | 25.00 | | 2/3 | 1 | |
| GEO001/BA001 Plan - BAGEOANLYS - 1st year printing only | 25.00 | - | | 2/3 | 3 | |
| GEO 131 | 50.00 | 50.00 | | 1 | 3 | |
| GEO 141 | 50.00 | 50.00 | | 1 | 3 | |
| GEO001/BA001 Plan - BAGEOANLYS - 2nd year | 50.00 | | | 2/3 | 3 | |
| GEO001/BA001 Plan - BAGEOANLYS - 3rd year | 35.00 | | | 2/3 | 3 | |
| GEO001/BA001 Plan - BAGEOANLYS - 4th year | 25.00 | | | 2/3 | 3 | |
| EUS880 (optional field trip; fee will vary by destination) | | 1,800.00 | | 1 | 3 | |
| Graphic Communications Management GC001 | | | | | | |
| All students | 250.00 | | | 1/2/3/4/6 | 3 | |
| Hospitality and Tourism Management HT001 | | | | | | |
| All students | 28.00 | 28.00 | | 2/3 | 4 | |
| Hospitality and Tourism Management co-operative education | 3,500.00 | | | 5 | 3 | |
| Image Arts IM001/IM002/IM003/PM001 | | | | | | |
| All undergraduate students | 160.00 | - | | 1/2/3/4/6 | 4 | |
| Master of Fine Arts | 230.00 | | | 1/2/3/4/6 | 4 | |
| All grad students in Photographic Preservation & Collections Management | 230.00 | | | 1/2/3/4/6 | 4 | |
| Industrial Engineering IE001 | | | | | | |
| Internship WKT88A | 1,250.00 | | | 6 | 3 | |
| Interior Design ID001 | | | | | | |
| ID001 - 1st year | 443.30 (403.00) | | | 1/2/3/6 | 4 | Increased fee to cover escalating costs - first increase in 10 years |
| ID001 - 2nd year | 636.90 (579.00) | | | 1/2/3/6 | 4 | Increased fee to cover escalating costs - first increase in 10 years |
| ID001 - 3rd year | 341.00 (310.00) | | | 2/3/6 | 4 | Increased fee to cover escalating costs - first increase in 10 years |
| ID001 - 4th year | 313.50 (285.00) | | | 2/3/6 | 4 | Increased fee to cover escalating costs - first increase in 10 years |
| International Economics and Finance IC001 | | | | | | |
| Internship WKT77A & ECN 900 | 1,250.00 | | | 6 | 3 | |
| Journalism JO001/JN001 | | | | | | |
| All graduate & undergraduate students | | | | | | |
| - Grad account codes | 150.00 | 150.00 | | 2/3/4/6 | 3 | |
| - UG account codes | 150.00 | 150.00 | | 2/3/4/6 | 3 | |
| Undergraduate students taking summer magazine option | 150.00 | | 150.00 | 2/3/4/6 | 3 | |

2. C) Department Lab/Ancillary Fees

| PROGRAM | PROPOSED 2020-21 FEE | | | | | |
|--|----------------------|--------------------|---------------------|---------------|-------------|---|
| | FALL | WINTER | SPRING | A CATEGORY | B REFUND | CHANGE |
| Mechanical Engineering ME001 | | | | | | |
| Internship WKT88A | 1,250.00 | | | 6 | 3 | |
| Medical Physics - co-operative education PH001 | 3,500.00 | | | 5 | 3 | |
| Midwifery MW001/MW002/MW003 - | | | | | | |
| MWF250 | 236.00 | | | 4 | 2 | |
| MWF344 | 579.00(367.00) | | | 4 | 2 | |
| MWF345 | | | 51.00 | 4 | 2 | |
| Nursing NU001 - NU009 | | | | | | |
| NU001 | 11.00 | 11.00 | | 2 | 3 | |
| NU004 | 11.00 | 11.00 | | 2 | 3 | |
| NU005 | 11.00 | 11.00 | | 2 | 3 | |
| NU006 | 11.00 | 11.00 | | 2 | 3 | |
| NU008 | 7.75 | 7.75 | | 4 | 3 | |
| Nutrition FN001 | | | | | | |
| FND100 | | 40.00 | | 2/3 | 4 | |
| FNS200 | 40.00 | | | 2/3 | 4 | |
| FND401 | 15.00 | | | 2/3 | | |
| FN001 years 1 and 2 | 10.00 | 20.00 | | 2/3 | 4 | |
| FN001 years 3 and 4 | 15.00 | 15.00 | | 2/3 | 4 | |
| PROGRAM NC001 | | | | | | |
| MHSc in Nutrition Communications NC8301/NC8302 | | | | | | |
| NC8301; NC8302 -Practicum placement option (charged in 3rd and 4th semester of study)* | 1,550.00* | 1,550.00* | 1,800.00*(1,550.00) | 6 | 4 | effective Spring 2021 first fee increase since 2013 to cover escalating costs and program standards |
| PM Diploma Dietetics (Graduate program) with SMH & Sick Kids** | 1,400.00** (800.00) | 1,400.00 (1100.00) | 1,400.00 (1100.00) | 6 | 4 | first fee increase since 2013 to cover escalating costs and program standards |
| PM Diploma Dietetics (Graduate program) -with North York General & Sunnybrook** | 1,400.00** (800.00) | 1,400.00 (1100.00) | 1,400.00 (1100.00) | 6 | 4 | first fee increase since 2013 to cover escalating costs and program standards |
| <i>*Due to COVID-19, continuing students will do placements in Fall and Winter at the current fee. Newly admitted students will start their placements in the Spring at the higher rate.</i> | | | | | | |
| <i>**for Fall only, fee is 1,100 for continuing students, 1,400 for new students</i> | | | | | | |
| Occupational and Public Health OC001/OC002/OC003 | | | | | | |
| OHS823 | | 200.00 | | 1 | 4 | |
| Public Health and Safety co-operative Education | 3,500.00 | | | 5 | 3 | |
| Occupational Health and Safety co-operative Education | 3,500.00 | | | 5 | 3 | |
| Media Production RT001/RT002 | | | | | | |
| RT001 and RT002 - all years | 125.00 | | | 1/2/3/4/6 | 4 | |
| RTA999 - Room & Board - RTA in LA program | | | 1,500.00 | | | |
| New Media RT003 | | | | | | |
| Undergraduate students - Media Students now included in the RTA School of Media are charged the RTA School of Media fee of \$160 | 160.00 | | | 1/2/3/4/6 | 4 | |
| Sports Media Program RT004 | | | | | | |
| All undergraduate students | 160.00 | | | 1/2/3/6 | 4 | |
| Graduate Studies - Media Production MD001 | | | | | | |
| Media Production (M.A.) | 25.00 | | | 4 | 4 | |
| Retail Management RL001 | | | | | | |
| Field Trips - all years | 10.00 | 10.00 | | 1 | 4 | |
| Retail Management co-operative education | 3,500.00 | | | 5 | 3 | |

2. C) Department Lab/Ancillary Fees

| PROGRAM | PROPOSED 2020-21 FEE | | | | |
|--|----------------------|--------|---------------|-------------|--------|
| | FALL | WINTER | A CATEGORY | B REFUND | CHANGE |
| Social Work SW001 | | | | | |
| SWP132 (was SWP 130) | 10.00 | | 2/6 | 4 | |
| SWP335 | 10.00 | | 2/6 | 4 | |
| SWP31A | 10.00 | | 2/6 | 4 | |
| SWP50A | 10.00 | | 2/6 | 4 | |
| Theatre School TH001/TH002/TH003 | | | | | |
| Material fee (all students) | 24.00 | | 2 | 4 | |
| THP 101 Production 1 | 185.00 | | 2/3/4 | 4 | |
| THP 201 Production 2 | 50.00 | | 2/3/4 | 4 | |
| THP 315 Corsetry | | 100.00 | 2/3 | 3 | |
| THP 325 Ward 3 | | 50.00 | 2/3 | 3 | |
| THP 328 Carps 3 | | 50.00 | 2/3 | 3 | |
| THP 333 Accessories | | 20.00 | 2/3 | 3 | |
| THP 422 Paint | 50.00 | | 2/3 | 3 | |
| THP 538 Props | 50.00 | | 2/3 | 3 | |
| THP 612 Dye | | 50.00 | 2/3 | 3 | |
| THP 648 Welding | | 75.00 | 2/3 | 3 | |
| Urban and Regional Planning UP001/UP002/UP003 | | | | | |
| PLG531,532,533 (Field Research Project I, II, III.) | 700.00 | | 1 | 5 | |
| PLG735,736 (Advanced Field Research IV,V,VI.) | 700.00 | | 1 | 5 | |
| PLG731,732,733 (Advanced Field Research Project I, II, III.) | 700.00 | | 1 | 5 | |
| Financial Mathematics co-operative education | 3,500.00 | | 5 | 3 | |
| Mathematics and Its Applications co-operative education | 3,500.00 | | 5 | 3 | |

2. D) Service Fees

| | 2019-20 Rate | 2020-21 Rate | \$ Increase |
|--|--------------|--------------|-------------|
| Challenge Credits | \$ 175 | \$ 175 | \$ - |
| Letter of Permission | \$ 40 | \$ 40 | \$ - |
| Late Fees (per month) | 1.25% | 1.25% | \$ - |
| Max Tuition Deposit undergraduate | \$ 600 | \$ 600 | \$ - |
| Max Tuition Deposit graduate* | \$500/\$1000 | \$500/\$1000 | |
| Tuition deposit - max non refundable portion (cancellation fee) - undergraduate ** | \$ 500 | \$ 500 | \$ - |
| Tuition deposit - non refundable portion (cancellation fee) - graduate* | \$ 500 | \$ 500 | \$ - |
| Ryerson International Application (RIA) fee**** - new fee | n/a | \$ 150 | \$ 150 |
| The Common Application Fee (TCA)***** - new fee | n/a | \$100 US | \$100 US |
| Transcript - paper***** | \$ 15 | \$ 20 | \$ 5 |
| Transcript - digital ***** | \$ 15 | \$ 18 | \$ 3 |
| Replacement / management of Graduation Document | \$ 70 | \$ 70 | \$ - |
| ID Card - initial issuance for CE | \$ 35 | \$ 35 | \$ - |
| ID Card Replacement | \$ 35 | \$ 35 | \$ - |
| NSF Cheque/Credit Card Rejections | \$ 50 | \$ 50 | \$ - |
| Unreturned convocation gowns/hoods | \$ 200 | \$ 200 | \$ - |
| Addition/Deletion to Registration Record | \$ 100 | \$ 100 | \$ - |
| Late Request for Graduation Audit | \$ 30 | \$ 30 | \$ - |
| Redeemable Failure Examination (supplemental exam) | \$ 50 | \$ 50 | \$ - |
| Grad Studies Application Fee | \$ 110 | \$ 110 | \$ - |
| Grad Studies Application Fee - MBA | \$ 150 | \$ 150 | \$ - |
| Convocation Cost Recovery | \$ 55 | \$ 55 | \$ - |
| Late Application to Graduate | \$ 50 | \$ 50 | \$ - |
| Late Application for Transfer Credit | \$ 50 | \$ 50 | \$ - |
| FCAD Portfolio Assessment Fee | \$ 50 | \$ 50 | \$ - |
| Architectural Science Portfolio Assessment Fee | \$ 50 | \$ 50 | \$ - |
| Supplemental Application Form | \$ 90 | \$ 90 | \$ - |
| Ryerson Application Fee (current students changing programs) | \$ 90 | \$ 90 | \$ - |
| Other Special Letters (to employers, etc.) *** | Various | Various | |

* The graduate deposit fee is \$500 for all students except the MBA program (\$1,000) & Computer Networks (\$1,000). Deposit fee for PT graduate students is \$250. MCU policy allows the greater of \$500, or 10% of the fee and the non refundable portion.

** MCU approved maximum non-refundable deposit for new and returning undergraduate students is \$500

*** Cost recovery for other special letters (except graduation eligibility letters for which recoveries were eliminated by MCU policies).

**** New stand alone application fee for International students applying to only Ryerson; more cost effective than the OUAC process.

***** In support of greater International applications, implement new on line application system used by students in the US. Proposed fee is equivalent to the two other Universities currently charging for this.

***** New digital transcript option (20-21 target launch) \$18, increase of \$3. Students preferring the paper process will pay a higher fee of \$20, increase of \$5.

2. E) Student Residence Fees and Meal Plans

Pitman Hall, International Living Learning Centre (ILLC) and Daphne Cockwell Complex

| Room Type | Program | | Residence Student Governance* | | Laundry | Communications Fee | Rent | | Meal Plan ** | | | Food Admin | Total 2020-21 | |
|--------------------------------|---------|-----------------------|-------------------------------|-----------------------|---------|--------------------|-------------|-----------------------|--------------------------|-----------------------|---------------------------------------|------------------------|--------------------|----------------------------|
| | Fee \$ | % Increase over 19-20 | Fee \$ | % Increase over 19-20 | Fee \$ | Fee \$ | Fee \$ | % Increase over 19-20 | Meal Plan \$ | % Increase over 19-20 | Pitman apartment declining balance*** | Flex \$ | Fee \$ | Fee \$ |
| Pitman Hall | | | | | | | | | | | | | | |
| Single | \$45.42 | 0% | \$59.64 | 0% | \$50.00 | \$416.00 | \$8,547.00 | 3.0% | \$5,279.00 | 3.5% | | \$ 450.00 | \$30.00 | \$14,877.06 |
| Semi-private (paired) | \$45.42 | 0% | \$59.64 | 0% | \$50.00 | \$416.00 | \$9,238.00 | 3.0% | \$5,279.00 | 3.5% | | \$ 450.00 | \$30.00 | \$15,568.06 |
| Double | \$45.42 | 0% | \$59.64 | 0% | \$50.00 | \$416.00 | \$6,972.00 | 3.0% | \$5,279.00 | 3.5% | | \$ 450.00 | \$30.00 | \$13,302.06 |
| Suite(apartment) | \$45.42 | 0% | \$59.64 | 0% | \$50.00 | \$416.00 | \$9,941.00 | 3.0% | \$3,767.00 \$5,279.00 | 3.5% 3.5% | | \$ 450.00 \$ 450.00 | \$30.00 \$30.00 | \$14,759.06 \$16,271.06 |
| | | | | | | | | | | | \$1,000.00 | | \$30.00 | \$11,542.06 |
| ILLC | | | | | | | | | | | | | | |
| Single | \$45.42 | 0% | \$59.64 | 0% | \$50.00 | \$316.00 | \$10,516.00 | 3.0% | \$5,279.00 | 3.5% | | \$ 450.00 | \$30.00 | \$16,746.06 |
| ILLC | | | | | | | | | | | | | | |
| Double | \$45.42 | 0% | \$59.64 | 0% | \$50.00 | \$316.00 | \$7,749.00 | 3.0% | \$5,279.00 | 3.5% | | \$ 450.00 | \$30.00 | \$13,979.06 |
| Daphne Cockwell Complex | | | | | | | | | | | | | | |
| 2 Bedroom Standard**** | \$45.42 | 0% | \$59.64 | 0% | \$50.00 | \$316.00 | \$12,131.00 | 8.3% | \$3,767.00 \$5,279.00 | 3.5% 3.5% | | \$ 450.00 \$ 450.00 | \$30.00 \$30.00 | \$16,849.06 \$18,361.06 |
| 4 Bedroom Standard**** | \$45.42 | 0% | \$59.64 | 0% | \$50.00 | \$316.00 | \$11,536.00 | 3.0% | \$3,767.00 \$5,279.00 | 3.5% 3.5% | | \$ 450.00 \$ 450.00 | \$30.00 \$30.00 | \$16,254.06 \$17,766.06 |

* Governance fee is allocated to the Residence Council.

** Meal plan was revamped in 18-19 as an "all you can eat" one rate meal plan with additional retail location flexibility.

*** Pitman apartment tenants may opt for a minimum mandatory meal plan

**** Price differential between 2 and 4 bedrooms reflects the inclusion of kitchens in the 2 bedrooms allowing residents to choose the 5 vs 7 day meal plan.

APPENDICES

2019-20 Core Performance Measures

Updated: April 3, 2020

| Indicator | Short-term Results | Current Level (April 2020) | Previous Level (April 2019) | Short-term Target | Time-frame | Long-term Objective |
|--|--------------------|----------------------------|-----------------------------|-------------------|------------|---------------------|
| Enable Greater Student Engagement and Success through Exceptional Experiences | | | | | | |
| NSSE: Undergraduate entire educational experience rating* (triennial) | | 74.8% (2017) | 74.8% (2017) | 75% – 80% | 2020-21 | |
| CGPSS: Overall rating of the quality of graduate programs* (triennial) | | 86.2% (2019) | 86.2% (2016) | 83% – 88% | 2019-20 | |
| FTE enrolment as share of target | | 100% (2019) | 102% (2018) | 100% | 2019-20 | |
| Undergraduate | | 104% (2019) | 104% (2018) | 100% | 2019-20 | |
| Graduate | | | | | | |
| CSRDE: Percentage of students retained from Year 1 after 1 Year | | 88.6% (2019) | 89.3% (2018) | 86% – 91% | 2019-20 | |
| CSRDE: 6-year graduation rate | | 73.8% (2019) | 72.7% (2018) | 70% – 72% | 2019-20 | |
| Master's completion rates within 3 years | | 89.9% (2019) | 87.2% (2018) | 89% – 91% | 2020-21 | |
| Increase SRC Excellence, Intensity and Impact | | | | | | |
| Value and number of peer-adjudicated research grants per eligible faculty member | | \$18,221 (2018) | \$16,981 (2017) | \$20,900 | 2020-21 | |
| | | 0.45 (2018) | 0.41 (2017) | 0.55 | 2020-21 | |
| Total External Research Funding | | \$79.4M (2018) | \$48.8M (2017) | \$50M – \$60M | 2020-21 | |
| Foster an Innovation Ecosystem | | | | | | |
| Zone Learning Enrolment (FFTE) | | 881 (2019) | 1,080 (2018) | 900 – 1,000 | 2019-20 | |
| Expand Community Engagement and City Building | | | | | | |
| Mean entering average from secondary school | | 85.3% (2019) | 85.1% (2018) | 83% – 85% | 2019-20 | |
| Mean entering average in Master's programs | | B+ (2019) | B+ (2018) | B+ | 2019-20 | |
| Positive print and online references to Ryerson | | 9,001 (2019) | 7,530 (2018) | 5,700 | 2019-20 | |

Results: & amber lettering = below short-term target & green lettering = at or above short-term target & black lettering = target applies to later year

Objective: Long-term improvement Long-term maintenance

*Percentage of students reporting good or excellent

Abbreviations: Consortium for Student Retention Data Exchange (CSRDE), National Survey of Student Engagement (NSSE), Canadian Graduate and Professional Student Survey (CGPSS)

Setting 2020-21 Core Performance Measures Targets

Updated: April 3, 2020

| Indicator | Short-term Results [^] | Current Level (April 2020) [^] | Previous Level (April 2019) | Short-term Target | Time-frame | Long-term Objective |
|--|---------------------------------|---|-----------------------------|-------------------|------------|---------------------|
| Enable Greater Student Engagement and Success through Exceptional Experiences | | | | | | |
| NSSE: Undergraduate entire educational experience rating* (triennial) | | 74.8% (2017) | 74.8% (2017) | 75% – 80% | 2020-21 | |
| CGPSS: Overall rating of the quality of graduate programs* (triennial) | | 86.2% (2019) | 86.2% (2016) | 83% – 88% | 2022-23 | |
| FTE enrolment as share of target | | 100% (2019) | 102% (2018) | 100% | 2020-21 | |
| Undergraduate | | 104% (2019) | 104% (2018) | 100% | 2020-21 | |
| Graduate | | | | | | |
| CSRDE: Percentage of students retained from Year 1 after 1 Year | | 88.6% (2019) | 89.3% (2018) | 86% – 91% | 2020-21 | |
| CSRDE: 6-year graduation rate | | 73.8% (2019) | 72.7% (2018) | 70% – 72% | 2020-21 | |
| Master's completion rates within 3 years | | 89.9% (2019) | 87.2% (2018) | 89% – 91% | 2020-21 | |
| Increase SRC Excellence, Intensity and Impact | | | | | | |
| Value and number of peer-adjudicated research grants per eligible faculty member | | \$18,221 (2018) | \$16,981 (2017) | \$20,900 | 2020-21 | |
| | | 0.45 (2018) | 0.41 (2017) | 0.55 | 2020-21 | |
| Total External Research Funding | | \$79.4M (2018) | \$48.8M (2017) | \$50M – \$60M | 2020-21 | |
| Foster an Innovation Ecosystem | | | | | | |
| Zone Learning Enrolment (FFTE) | | 881 (2019) | 1,080 (2018) | 900 – 1,000 | 2020-21 | |
| Expand Community Engagement and City Building | | | | | | |
| Mean entering average from secondary school | | 85.3% (2019) | 85.1% (2018) | 83% – 85% | 2020-21 | |
| Mean entering average in Master's programs | | B+ (2019) | B+ (2018) | B+ | 2020-21 | |
| Positive print and online references to Ryerson | | 9,001 (2019) | 7,530 (2018) | 5,700 | 2020-21 | |

Results: & amber lettering = below short-term target & green lettering = at or above short-term target & black lettering = target applies to later year

[^]results relative to 2018-19 core

performance measures short-term target Objective: Long-term improvement Long-term maintenance

*Percentage of students reporting good or excellent

Abbreviations: Consortium for Student Retention Data Exchange (CSRDE), National Survey of Student Engagement (NSSE), Canadian Graduate and Professional Student Survey (CGPSS)